ANNUAL REPORT 2011-2012 Canadian Council for International Co-operation

Reeping the focus on e

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The Canadian Council for Inter national Co-operation gratef acknowledges the important financial contributions from it member organizations, which have supported the core functions of CCIC over the past yea Also, a grant contribution from the Canadian Partnerships Pro gram of the International Dev ent Research Centre (IDRC has enabled CCIC to conduct e fective and timely policy rese on select themes, informed b Southern perspectives. The vi expressed in this report do no necessarily reflect the views o our funders.

CCIC

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MISSION

CCIC is a coalition of Canadian voluntary sector organizations working globally to achieve sustainable human development.

CCIC seeks to end global poverty and to promote social justice and human dignity for all. CONTENTS

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FOREWORD

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BY CHAIR AND PRESIDENT-CEO

This year saw a series of tectonic shifts that have significantly changed the landscape of aid and international development. CCIC has been working hard to stay abreast of these changes and support member engagement on key issues to our sector.

Three years of work, and consultations in 75 countries with 3500 civil society organizations (CSOs), culminated in the establishment of the Istanbul Principles on CSO Development Effectiveness and the Siem Reap Consensus – a normative international framework to guide civil society as development actors in the constant pursuit of enhancing our own development practice. The norms were recognized at the Fourth High Level Forum on Aid Effectiveness (HLF-4) in Busan, South Korea. There CSOs set a global precedent by negotiating, alongside governments and international institutions, the final outcome document of the multi-stakeholder meeting. HLF-4 was able to expand the focus of development cooperation beyond traditional donors and recipients, to include the full range of development actors – emerging economies, parliamentarians, municipalities, the private sector and civil society. It also expanded the agenda beyond a focus purely on aid, to one that captures a broader set of issues related to development.

Civil society, and Canadian civil society in particular, played a key role in bringing about these changes. While Busan both reaffirmed and introduced a broader range of development actors to the scene, the challenge going forward will be to determine how these new actors - emerging economies and private sector in particular - can complement rather than undermine the efforts of traditional development actors, such as civil society and the state.

Many of the emerging trends that resonated in Busan have also begun to play themselves out in the Canadian context. Transparency was a big winner this year. In November, the Canadian government signed on to the International Aid Transparency Initiative, a welcome step forward. Bilateral donors are becoming more directive, placing greater emphasis on value for money and effectiveness. They are also looking to the private sector to leverage resources and development outcomes. CIDA has embraced this approach, envisaging a strong role for the private sector at the heart of its sustainable economic growth strategy, and a less prominent role for civil society.

CIDA has been supportive of the Istanbul Principle process, and the ground could well be set for forging a common agenda around these principles. However, despite the affirmation at home and abroad of the important role of CSOs in development, 2011 posed a number of important challenges for Canadian civil society as a result of the shift from a responsive funding mechanism for civil society projects and programs to a competitive one. The impact on our members, their partners and development processes, even within the space of a year, has been deeply felt by almost everyone within the sector. This has been accompanied by a growing "advocacy chill" which has characterized the rapport of the current government with civil society groups in different sectors – a chill which challenges our

capacity to fully exercise our policy dialogue and advocacy roles.

Resiliency and renewal: two words that have characterized the work of CCIC this past year. From the period of transition and re-imagining in 2010-11, this year we have reorganized and rebuilt ourselves into a new, dynamic and focused team. It has meant embracing new systems and approaches, new thinking and directions, and of course new challenges as well. It has brought the Council to work in closer collaboration with our membership and the Provincial and Regional Councils – to collectively anticipate, address and respond to the important shifts taking place at home and overseas in the aid and development landscape. We have engaged strategically with CIDA and with a number of coalitions and convening organizations around an array of emerging issues. And we have developed a range of new communications tools to engage with our membership and decision-makers more nimbly and effectively – both as a voice and as a platform for the sector.

All in all, it has been a very exciting year at CCIC – with not a moment of reprieve from the endless opportunities to do work on behalf of the sector. We feel that the new CCIC has landed on its feet – the train has left the station! None of this work of course would be imaginable without the engagement, support and commitment of CCIC's members.

Thank you and onwards!

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Jim Cornelius Board Chair

Julia Sanchez President-CEO



CCIC workshop on Istanbul Principles, with Alberta Council for Global Cooperation, in Calgary (March 2012).



Fraser Reilly-King (third from left) at BetterAid press conference at Busan High Level Forum on Aid Effectiveness (December 2011)

IN ACTION

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HIGHLIGHTS FROM 2011-2012

Towards a more effective development

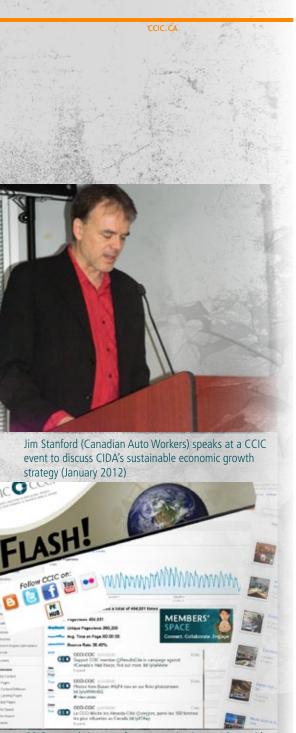
In 2011, CCIC ran ten workshops in eight cities across the country on Development Effectiveness and the Istanbul Principles with more than 200 participating organizations. The workshops were an opportunity to: learn about the difference between development effectiveness and aid effectiveness; to feed into the processes and content leading up to the Busan High Level Forum on Aid Effectiveness (HLF-4); to learn about the outcomes from HLF-4; and to begin considering how to implement the Istanbul Principles within the Canadian context. CCIC ran op-eds on the issues throughout the year, wrote a series of blogs from Busan on key issues, participated in webinars, spoke on official panels, and met with government officials before, during and after the Forum. We continue to be active in BetterAid, the official CSO representative to the High Level Forum, and to help shape the future civil society platform that will engage with the new Busan Partnership for Effective Development Co-operation.

Climate negotiations and justice for vulnerable populations

Working with the Canadian Coalition on Climate Change and Development and the Food Security Policy Group, CCIC put a special emphasis on deepening civil society understanding of key policy debates prior to the international negotiations for the United Nations Framework Convention on Climate Change (UNFCCC) 17th Conference of the Parties (COP 17), and the United Nations Conference on Sustainable Development (Rio+20). Some 70 people from Canadian and international civil society organizations, including from the environmental movement and indigenous peoples, gathered for this learning conference. The event focused particularly on the implications for small farmers, indigenous peoples and other marginalized populations of COP 17 and Rio+20. Serious critiques were raised about treating forests and agriculture in the agreements as commodities to be negotiated and traded. Equally concerning is a possible agreement on technology transfer that would determine the technologies to be transferred from North to South, and the intellectual property rules governing them, without evaluating whether such technologies are beneficial or destructive. International speakers shared regional perspectives on peoples' responses to climate change, prospects for the negotiations in Durban, and the potential for North-South cooperation.

Voicing the concerns of civil society to decision makers

Through the year, CCIC helped organize a series of informal meetings and consultations on a range of issues with the government related to aid and development effectiveness, civil society, the Istanbul Principles, gender and development, food security, education, evaluation and monitoring, and the OECD Peer Review. The Council was also very active monitoring operational issues at CIDA, in particular around the new Partnership with Canadians Branch (PWCB) competitive funding mechanism. We produced briefs for members laying out a set of recommendations for PWCB, met with CIDA staff and Members of Parliament, and produced a comprehensive report with the Provincial and Regional Councils on the impacts and outcomes of the new funding mechanism on our respective members. The report drew on data generated from a survey of more than 150 questions with responses from close to 160 organizations. The report generated substantial interest from the media –more than 15 mentions in articles and reports- and is feeding into the recommendations for future calls for proposals.



CCIC expands its use of e-communications tools: a wider social media presence; a redesigned e-bulletin; and an online members space



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Greater media presence, both online and off

2011-2012 was for CCIC's communication team a year of consolidation and increased outreach. With the objective of communicating better with our members and responding to their needs, we improved existing communications tools and developed new ones: a re-invigorated, redesigned monthly e-bulletin; a section on our website dedicated to CIDA's Partnerships with Canadians Branch: an online Members' Space with a growing library of resources; and regular messages from the President-CEO to membership on key issues. We have substantially increased our social media presence, launching a blog which in just four months has featured twenty-six articles on current hot development topics and emerging issues from both CCIC staff and guest bloggers. We have

expanded our social media presence using Facebook, Twitter, YouTube and Flickr. CCIC remains the "go-to" place for solid analysis and research on policy issues related to Canada's role in international development and on the changing space for Canadian civil society organisations in development. We have published a number of op-eds, briefing notes and reports throughout the year that have garnered public, political and media interest.

Discussions on CIDA's pro-poor path to development

A key element of CCIC's work is monitoring and analyzing developments at the Canadian International Development Agency (CIDA), relating these to our members, and putting them within the broader global context of shifts in aid and international development. Over the past few years, CCIC has tracked two of CIDA's thematic strategies – on food security and children and youth – through our engagement in the Food Security Policy Group, the Canadian Global Campaign on Education and various health related networks. We have also engaged around

Looking Ahead

CCIC plans to develop resource materials to further socialize the Istanbul Principles for members and the public, and a set of case studies to help organizations think through how to implement the Principles.

Looking Ahead

CCIC will continue to engage CIDA on the issue of funding, will be closely monitoring future developments around the funding mechanism, and will keep members appraised of development through a new section on our website related to CIDA's Partnerships with Canadians Branch.

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some of the cross-cutting themes through the Working Group on Women's Rights and the Canadian Coalition on Climate Change and Development. However, we have been less engaged in following CIDA's third thematic strategy on sustainable economic growth (SEG). In response to a suggestion in last year's Coalitions Report, CCIC developed a discussion paper and organized a panel and roundtable discussion on the SEG strategy. The workshop had three objectives: to help build our membership's understanding around issues related to the sustainable economic growth paradigm and CIDA's strategy; identify key opportunities and challenges for organizations to engage with the strategy; and prepare the ground for engaging in a multi-stakeholder constructive dialogue with CIDA officials around the SEG strategy. Participants from 32 different organizations and four different Universities attended this meetina.

Looking Ahead

CCIC will be working with members on: preparing a policy paper on aid, the private sector and development; facilitating a dialogue between member organizations around the extractive sector, aid and development; and engaging CIDA more proactively in a dialogue around the issues.

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Brittany Lambert (far right) in a delegation to Marmato Colombia (January 2012)



Maria Theresa Nera-Lauron, People's Movement on Climate Change, Philippines, speaks at CCIC Climate Conference (September 2011)

WORKING G R O U P S

WITH A REGIONAL LENS

Americas Policy Group Governance, Human Rights and the Private Sector in the Spotlight

Throughout 2011-12, the Americas Policy Group (APG) maintained strong ties with MPs, regularly briefing key critics on important policy issues in the Americas. The group helped welcome Honduran human rights defender Betty Matamoros, who spoke to audiences across Canada about the democratic governance crisis in her country and her concerns with Canadian foreign policy towards Honduras. The APG participated in high-level DFAIT consultations on Canada's role in the Americas, the goal of which was to inform Canada's announcements at the April 2012 Summit of the Americas. The group monitored the progress of the government's Human Rights Impact Assessment (HRIA) of the Canada-Colombia Free Trade Agreement, and collaborated with Colombian researchers conducting a shadow HRIA. The APG also participated in a delegation to Marmato, Colombia, a town of artisanal miners at risk of displacement by a Canadian mining company. Canada's FTA with Colombia is likely to make such scenarios more common.

CCIC's three geographic working groups draw together 45 CCIC members and 18 non-CCIC member CSOs from a broad spectrum of international development and humanitarian NGOs, human rights groups, labour unions, research institutions, church and solidarity groups. These working groups have taken on increased importance in CCIC's outreach, convening and advocacy work in the renewed and reduced CCIC staff team.

Africa-Canada Forum Challenges for Climate Change, Democracy, and Development in Africa

Over this past year, the Africa-Canada Forum (ACF) focused on climate change, democracy, and the role of civil society in Africa, looking ahead to two important international events, the UNFCCC 17th Conference of the Parties (COP 17) in Durban, South Africa, and the 4th High Level Forum on Aid Effectiveness, in Busan, South Korea. Regional meetings brought together 35 members of ACF and the Canadian Coalition on Climate Change and Development members, development and environmental CSO experts, and a representative from the South Africa High Commission, to exchange views on issues of adaptation, agriculture and financing in the context of climate change in Africa. The ACF annual colloquium further explored challenges for climate adaptation, civil society mobilizing, and shrinking democratic spaces in Africa. The event gathered 35 ACF members, CSOs and IDRC colleagues, and African counterparts from the Pan African Climate Justice Alliance, the Global Campaign for Climate Action, the Africa Civil Society Platform on Principled Partnership, and the Institut Africain pour l'Alimentation et le Développement Durable.

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Asia-Pacific Working Group Dialogue on Communities, Resources, and Empowerment

The Asia-Pacific Working Group (APWG) sustained its work on issues related to access to land in developing countries of the Asia-Pacific region and experimented with new tools which helped to significantly increase members' participation in learning events. A series of webinars were organized with visiting Asian speakers on the following: land grabbing in Pakistan; access to land for marginalized communities in India; climate change activism in the Pacific islands; the shrinking space for civil society in Cambodia; women's economic empowerment in Pakistan; and political change in Burma. The APWG held its annual symposium in Ottawa on Climate Change and Agriculture in the Asia-Pacific, a regional meeting in Toronto on Canadian Mining in Asia, and a public forum in Montreal on Land Grabbing in Asia: A Case Study from the Philippines. The APWG collaborated in the organization of a conference on Climate Negotiations and Justice for Vulnerable Populations in the fall and pursued its ongoing monitoring of, and dialogue with, the Asian Development Bank, notably by organizing a meeting with new Canadian Executive Director on the ADB Board. Two research projects were also undertaken: one on biofuels production in the Asia-Pacific, and one on the Canada-India Free Trade Agreement.

CONNECTING & TAKING ACTION

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THROUGH COALITIONS

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Canadian Coalition on Climate Change and Development (C4D)

C4D's goals are to bring the voice of the international development community to the climate change dialogue in Canada and to develop knowledge and capacity in the international development community to address the global challenges associated with climate change and development.

Canadian Food Security Policy Group (FSPG)

FSPG seeks to promote food security issues in Canada's international policies and to take actions that protect and enhance food security in developing countries based on decades of During this year of consolidation, CCIC strived to be a strong voice on our tenpoint agenda, while providing substantive knowledge and focus on the issue of aid. Working with various coalitions allows CCIC to contextualize this singular focus within broader global development issues - gender, food security, health, education, climate change - and to underscore the structural drivers of global inequalities and social, economic and environmental injustice. CCIC is an active member of the coalitions listed on pages 10-13:

working in these sectors with partners in developing countries.

Canadian Global Campaign for Education (CGCE)

CGCE works to enhance Canada's contribution to meeting the Education for All goals. Its mission is to enhance Canada's commitment to the achievement of the universal right to education. CCIC sits on the Steering Committee of the CGCE.

Canadian Network on Corporate Accountability (CNCA)

CNCA seeks robust, mandatory corporate accountability standards for Canadian extrac-



tive companies operating abroad, especially in developing countries.

Climate Action Network (CAN)

CAN is a nation-wide coalition of 50 environmental, faith, labour, development, aboriginal, health, and youth organizations committed to making action on climate change a reality.

Coalition on Arms Trade Treaty

This coalition was created to support the promotion and adoption of a strong Arm Trade Treaty by the UN to help save lives, prevent human rights abuses, and protect the livelihoods of people around the world.

NATIONAL

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COALITIONS CONTINUED...

Common Frontiers (CF)

CF confronts, and proposes an alternative to, the social, environmental and economic effects of economic integration in the Americas. The Americas Policy Group works closely with Common Frontiers.

Global Treatment Access Group (GTAG)

GTAG shares information and undertakes joint activities aimed at improving access to essential medicines and other aspects of care, treatment and support for people living with HIV/ AIDS and other health needs in developing countries.

Halifax Initiative (HI)

HI seeks to ensure that the international financial system contributes towards poverty eradication, environmental sustainability, an equitable distribution of wealth and the full realization of human rights. CCIC sits on HI's Coordinating Committee as the Chair.

Working Group on Women's **Rights (WGWR)**

WGWR members work together to strengthen the focus on women's rights in the international cooperation agenda. In 2011-12 CCIC reactivated the Working Group on Women's Rights.

Imagine Canada

Imagine Canada is a national charitable organization with hundreds of members, whose cause is Canada's charities and nonprofits. Imagine Canada supports and strengthens charities and nonprofits so they can, in turn, support the Canadians and communities they serve.

International Civil Liberties Monitoring Group (ICLMG)

ICLMG defends the civil liberties and human rights set out in the Canadian Charter of Rights and Freedoms, federal and provincial laws, and international human rights instruments.

Make Poverty History (MPH)

MPH works to make poverty history both at home and abroad by helping to organize communities and meet with decision-makers. CCIC is on the MPH Steering Committee.

Policy Action Group for Emergency Response (PAGER)

PAGER aims to enhance policy and operational dialogue between Canadian and International NGOs and the Canadian government around international humanitarian emergencies, ethics and operations.

Trade and Investment Research NATIONAL Project (TIRP)

TIRP produces expert research on a wide range of important trade and investment policy issues. CCIC participates occasionally on its Steering Committee.

Voices

Voices-Voix is a non-partisan coalition committed to defending the rights to dissent, advocacy and democratic space. By documenting cases and disseminating information, it hopes to encourage respect for our democratic rights and values, including free

BetterAid

BetterAid unites over 900 development organisations from civil society, and is a member of the Post Busan Interim Group, a group responsible for developing the monitoring and governance framework of the Busan Partnership for Effective Development Cooperation. CCIC is a member of the Better Aid Coordinating Group.

CIVICUS

NTERNATIONAL

CIVICUS: World Alliance for Citizen Participation is an international alliance of members and partners which constitutes an influential network of organisations at the local, national, regional and international levels, and spans the spectrum of civil society. CIVICUS has a vision of a global community of active, engaged citizens committed to the creation of a more just and equitable world.



speech, transparency and equality. CCIC is a member of the Voices Steering Committee.

WASH Canada

WASH Canada is a network of Canadian civil society organizations and experts working together to strengthen the Canadian response to the world water, sanitation and hygiene crisis by raising awareness, increasing funding and engaging stake-holders from all sectors so as to streamline our efforts and increase our impact.

Open Forum on CSO Development Effectiveness

The Open Forum is a global fully participatory space run by and for civil society organizations worldwide to improve the impact of CSO development work and advocate for more favorable government policies and practices for CSOs. CCIC sits on Open Forums' Global Facilitation Group.

Reality of Aid

The Reality of Aid is a South-North network of non-governmental organizations that exists to promote national and international policies that contribute to new and effective strategies for poverty eradication built on solidarity and equity. CCIC is the regional representative for Non-European OECD countries and sits as the Vice-Chair on the International Coordinating Committee.

"Civil society organizations play a critical role in galvanizing and representing the voices of citizens in holding people with power to account: governments, corporations, elites. A lot of our work is strengthening that capacity, and defending that space."

Robert Fox, Oxfam Canada February 2012

"CSOs are a vibrant and essential feature in the democratic life of countries across the globe playing a vital role in advancing development effectiveness."

Emele Duituturaga, Co-Chair, Open Forum for CSO Development Effectiveness November 2011

CCIC MEMBER ORGANIZATIONS

Action Canada for Population and Development Aga Khan Foundation Canada Alberta Council for Global Cooperation Amnesty International Association québécoise des organismes de coopération internationale **Atlantic Council for International Cooperation** British Columbia Council for International Cooperation **Canada World Youth** CAW Social Justice Fund **Canadian Co-operative Association Crossroads International** Canadian Federation for Sexual Health Canadian Federation of Students **Canadian Feed the Children Canadian Foodgrains Bank** Canadian Friends Service Committee **Canadian Journalists for Free Expression** Canadian Labour Congress **Canadian Lutheran World Relief** The Canadian Network for International Surgery **Canadian Nurses Association Canadian Physicians for Aid & Relief Canadian Red Cross**

Canadian Rotary Collaboration for International Development Canadian Society for International Health **Canadian Union of Postal Workers Canadian Union of Public Employees** CARE Canada **Centre for International Studies** Center for International Studies and Cooperation **Canadian Hunger Foundation Christian Children's Fund of Canada Christian Reformed World Relief Committee of Canada Coady International Institute Co-Development Canada Association Collaboration Santé Internationale Communications, Energy and Paperworkers** Union of Canada Cooper Institute **Council of Canadians with Disabilities CUSO International Development and Peace**

Equitas - International Centre for

Human Rights Education

Farm Radio International

Frontiers Foundation Inc.

Handicap International

Horizons of Friendship

Islamic Relief Canada

KAIROS Canada

Habitat for Humanity Canada

Jamaican Self-Help Organization

Interagency Coalition on AIDS and Development

Manitoba Council for International Cooperation

Mennonite Central Committee (Canada)

ETC Group

Inter Pares

Mining Watch Canada Northern Youth Abroad L'Œuvre Léger **Ontario Council for International Cooperation Ontario Public Service Employees Union** · **Social Justice Fund Oxfam-Canada Oxfam-Québec** Pacific Peoples' Partnership Physicians for Global Survival (Canada) **Plan International Canada** Presbyterian World Service and Development Primate's World Relief and Development Fund Project Ploughshares **Queen's Project on International Development RESULTS Canada Saskatchewan Council for International** Cooperation Save the Children Canada **Social Justice Fund - PSAC** Steelworkers Humanity Fund **Terre Sans Frontières The Hunger Project** The Sharing Way - Canadian Baptist Ministries **United Church of Canada USC Canada Victoria International Development Education Association** World Federalists Movement - Canada **World Federation of Hemophilia** World Literacy of Canada **World Relief Canada** World University Service of Canada World Vision Canada YMCA Canada

BOARD & STAFF

Board of Directors

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CCIC.CA

Shams Alibhai (Treasurer) British Colombia Council for International Co-operation

Jim Cornelius (Chair) Canadian Foodgrains Bank

Annie Game Canadian Journalists for Free Expression

Evelyne Guindon CARE Canada

Gervais L'Heureux Association québécoise des organismes de coopération internationale

John Julian Canadian Co-operative Association

Jennifer Henry KAIROS

Barbara Lloyd United Church of Canada

Heather McPherson Alberta Council for Global Cooperation

Rita Morbia Inter Pares

Kerrie Strathy Saskatchewan Council for International Cooperation

June Webber (Vice Chair) Canadian Nurses Association

Barbara Wood (Member-at-Large) CoDevelopment Canada

CCIC thanks the following Board Members, who ended their term in 2011, for their dedicated support.

Julia Anderson, Ruth Schneider, Jennifer Sloot, Karen Takacs, and Thierry Zomahoun.



Anna Campos, Jack Litster, Denis Côté, and Brittany Lambert

A heartfelt thank you to the CCIC volunteers and interns who made a significant contribution to our work this year:

Gloria Botero, Arline Brisemur, Sybille Ducommun, Claude Dumulon-Lauzière, Vicky Edgecombe, Behnoud Irantalab-Tehrani, Miguel Iriondo, Marim Sadek, Emma Smalley, and Al Webb.

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Staff Team

Anna Campos Finance and Administrative Officer

Denis Côté Asia Pacific Working Group Coordinator

Chantal Havard Government Relations and Communications Officer

Brittany Lambert Americas Policy Group Coordinator

Jack Litster Program Assistant, e-Communications and Policy

Sylvie Perras Africa Canada Forum Coordinator

Fraser Reilly-King Policy Analyst, Aid & International Co-operation

Julia Sánchez President - CEO

Special thanks to those staff members who were with us for part of 2011-2012:

Gerry Barr, Francois Demers, Anne Duhamel, Esperanza Moreno, Gauri Sreenivasan, and Brian Tomlinson.



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FINANCIALS

CANADIAN COUNCIL FOR INTERNATIONAL CO-OPERATION FINANCIAL POSITION - MARCH 31, 2012

FINANCIAL POSITION - MARCH 31, 2	.012	
	2012	2011
Assets	\$	\$
Current Assets		
Cash	457,081	626,898
Short-term investments	216,994	216,684
Accounts receivable	36,916	61,921
Prepaid expenses	9,527	25,671
	720,518	931,174
Capital assets	24,057	32,031
	744,575	963,205
Liabilities		
Current liabilities		
Accounts payable & accrued liabilities	32,538	197,155
Deferred contributions	73,350	102,813
	105,888	299,968
NET ASSETS		
Betty Plewes fund	4,666	4,666
•		
Invested in capital assets	24,057	32,031
Unappropriated surplus	609,964	626,540
	638,687	663,237
	744,575	963,205

The accompanying notes are an integral part of the financial statements.

CANADIAN COUNCIL FOR INTERNATIONAL CO-OPERATION Revenues and Expenses - March 31, 2012

REVENUES

Canadian International Development Agency - Core Program			
Membership fees			
International Development Research Centre			
Other revenue (interest, donations, organizations transfers)			
Registration fees			
Rent recovery			
Working group contributions			
Special Project: Understanding PWCB Calls for Proposals System			
Transition fund			
Gain on disposal of capital assets			

Expenses by Program (including salaries) (supplementary information - Expenses by category)		
Communications	57,809	105,812
Administration	115,551	333,291
Policy dialogue	404,593	389,994
Organizational development		87,391
CEO's office	153,024	170,996
Program management / member engagement	45,032	154,367
Board of directors and committees	43,586	79,724
Special project: Understanding PWCB's Calls for Proposals System	5,000	
	824,595	1,321,575
Excess of revenues over expenses resulting from current operations	(3,494)	364,522
Office relocation, severance expenses and recruiting fees specifically approved to be paid from unappropriated surplus	21,056	565,098
Deficiency of revenues over expenses before Betty Plewes fund grant	(24,550)	(200,576)
Betty Plewes fund grant, net of interest income		(14,940)
Deficiency of revenues over expenses	(24,550)	(215,516)

The accompanying notes are an integral part of the financial statements and note 3 provides other information on earnings.

2012 \$	2011
	450,849
465,490	309,229
150,703	122,851
60,590	265,202
23,260	21,185
7,131	16,902
108,927	111,231
5,000	
	250,248
	138,400
821,101	1,686,097



CANADA'S COALITION TO END GLOBAL POVERTY ENSEMBLE POUR ÉLIMINER LA PAUVRETÉ DANS LE MONDE

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